

# Strategic Investment Mastery for Insurance Boards

**DATE:**

9 February 2026

**TIME:**

9.00 a.m. – 5.00 p.m.

**VENUE:**

Aii Training Room, level 2,  
AICB Building, Kuala Lumpur

**CPD HOURS:**

7 Hours

**Proficiency Level:**

Mastery



45 Prime Skills  
11 Power Skills

**Fully HRDC Claimable  
Under Focus Area Course:**



**Training Programme No.:**  
10001631385



A one-day programme providing Board Directors with key investment knowledge, governance insights, risk management fundamentals, and regulatory expectations, including RBC and BNM requirements.

# PROGRAMME OVERVIEW

In an increasingly complex and fast evolving financial environment, the role of Board Directors in overseeing investment strategy has become more critical than ever for insurance companies. Directors are expected not only to uphold strong governance and fiduciary responsibilities, but also to understand the investment decisions that underpin the company's long-term financial strength, solvency, and ability to meet policyholder obligations.

## PROGRAMME OBJECTIVE

This one-day programme is designed to equip Board Directors with essential investment knowledge, practical insights, and governance perspectives relevant to the insurance industry. Through expert-led sessions, real-world case studies, and interactive discussions, participants will gain a clear understanding of the investment landscape, portfolio structures, risk management principles, and their oversight responsibilities under regulatory frameworks such as the RBC and BNM's prudential guidelines.

## LEARNING OUTCOMES

By the end of the session, participants will be able to:

- Understand their fiduciary and governance roles in overseeing investments.
- Assess investment risks and performance within regulatory and strategic contexts.
- Appreciate the integration of ESG and sustainability in investment decisions.
- Make informed, forward-looking decisions in dynamic market environments.

This programme offers a practical, structured, and board-level perspective on investment management—tailored specifically for insurance companies operating in Malaysia.

# PROGRAMME AGENDA

Time	Session
8.30 am – 9.00 am	<b>Registration</b>
9.00 am – 11.00 am	<b>Session 1: Investment Governance and the Role of the Board</b> <ul style="list-style-type: none"><li>➤ Overview of BNM/Risk-Based Capital (RBC) requirements for insurers' investments</li><li>➤ Roles and fiduciary duties of the Board and Investment Committee</li><li>➤ Building effective oversight and challenge mechanisms</li></ul>
11.00 am – 11.30 am	<b>Morning Break</b>
11.30 am – 12.30 pm	<b>Session 2: Insurance Investment Portfolio Management — Balancing Risk and Return</b> <ul style="list-style-type: none"><li>➤ Understanding asset classes: fixed income, equities, alternatives, and property</li><li>➤ Asset-liability management (ALM) and duration matching</li><li>➤ Case studies: Investment performance under volatile markets</li></ul>
12.30 pm – 01.30 pm	<b>Lunch Break</b>
01.30 pm – 02.30 pm	<b>Session 3: Sustainable and Responsible Investment (SRI) for Insurers</b> <ul style="list-style-type: none"><li>➤ ESG and sustainability principles in insurance investment</li><li>➤ Global best practices and Malaysia's regulatory landscape</li><li>➤ Integrating ESG into investment policy and risk frameworks</li></ul>
02.30 pm – 03.00 pm	<b>Afternoon Break</b>
03.00 pm – 04.00 pm	<b>Session 4: Emerging Trends and Challenges in Insurance Investments</b> <ul style="list-style-type: none"><li>➤ Macroeconomic outlook: interest rates, inflation, and market cycles</li><li>➤ Private markets and infrastructure as alternative investments</li><li>➤ Digital assets and fintech-related investment considerations</li></ul>
04.00 pm – 05.00 pm	<b>Group Discussion &amp; Presentation</b>
05.00 pm	<b>End of Programme</b>

# TARGET AUDIENCE

## Industry:

- Insurance & reinsurance companies (Conventional & Takaful)

## Who Should Attend:

This programme is designed for senior leaders involved in strategic decision-making, investment governance, and overall corporate oversight within insurance organisations, including:

- Board of Directors
- Members of the Board Investment Committee
- Members of the Board Risk Committee

The programme is suitable for both experienced leaders seeking an investment refresher and newly appointed directors who require foundational knowledge to fulfil their fiduciary and regulatory responsibilities effectively.

# PROGRAMME FEE

	Aii Member	Non-Member
Normal Fee <i>(Register before 30 January 2026)</i>	RM 2,800 / USD 700	RM 3,080 / USD 820

## Note:

Fee is inclusive of 8% SST

# SPEAKER PROFILE



## **Raymond Tang**

*Main Speaker*

Raymond Tang was the CEO of Eastspring Investment Bhd (EIB), the investment arm of Prudential plc, from 2016 until his retirement in 2024. He had overall responsibility of the Malaysian business of Eastspring Group.

Before joining EIB, he was the Regional CIO, ASEAN and Head of Institutional and International Business in CIMB-Principal Asset Management (now Principal Asset Management) from 2004 to 2016. He managed an ASEAN investment team. Prior to joining CIMB, Raymond was the CEO/CIO of CMS Dresdner Asset Management from 1996 to 2004 and was attached with SBB Asset Management before that.

Raymond is very involved in industry development, engaging regulators as the industry's voice as well as serving in various committees with regulators. He served as:

- Chairman of the Malaysian Association of Asset Managers, from 2008 to 2022
- Chairman of the FTSE Bursa Index Committee, overseeing index development for Bursa from 2010 to 2019 and Index Advisory Panel, from 2019 to 2023
- Committee Member, Members Participating Committee, Bursa Malaysia, from 2016 to 2020
- Committee Member, Listing Committee, Bursa Malaysia, from 2021 to present
- Committee Member, Financial Markets Committee in Bank Negara Malaysia, from 2017 to 2024
- Committee Member, Institutional Investors' Council, from 2021 to 2024
- Committee Member, Fund Management Digitization Group (FMDG) of Securities Commission, from 2019 to 2024
- Chairman of FMDG sub-committee Services Working Group, from 2019 to 2024
- Board Member of Securities Industry Dispute Resolution Center (SIDREC), from 2010 to 2020
- Invitee to Malaysian Islamic Financial Center (MIFC) on development of Islamic Finance for Malaysia

# FACILITATOR



**Denzel Chew Hock Teong**  
Senior Vice President  
Asian Institute of Insurance



# FSF SKILLS

45 Prime Skills  
11 Power Skills  
Proficiency Level: Mastery



## Skills Developed by Attending this Programme

### Prime Skills

Investment and Financial Management	<ol style="list-style-type: none"> <li>Budget Management</li> <li>Capital Expenditure and Investment Evaluation</li> <li>Capital Management</li> <li>Capital Raising</li> <li>Cash Flow Management</li> <li>Credit Assessment</li> <li>Financial Analysis and Modelling</li> </ol>	<ol style="list-style-type: none"> <li>Financial Planning</li> <li>Financial Reporting</li> <li>Financial Transactions</li> <li>Fund Accounting</li> <li>Liquidity Management</li> <li>Tax Advisory</li> <li>Tax Compliance</li> <li>Valuation</li> </ol>
Digital and Data Integration	<ol style="list-style-type: none"> <li>Big Data Analysis</li> <li>Data Collection and Analysis</li> <li>Data Governance</li> </ol>	<ol style="list-style-type: none"> <li>Data Protection</li> <li>Data Storytelling and Visualisation</li> </ol>
Growth and Partnership	<ol style="list-style-type: none"> <li>Business Performance Management</li> <li>Business Planning and Needs Analysis</li> </ol>	<ol style="list-style-type: none"> <li>Global Perspectives</li> <li>Research and Information Synthesis</li> <li>Scenario Planning and Analysis</li> </ol>
Risk Management, Governance and Regulatory Compliance	<ol style="list-style-type: none"> <li>Audit Quality Assurance</li> <li>Credit Risk Management</li> <li>Enterprise Risk Management</li> <li>Fraud Risk Management</li> <li>Internal Governance</li> <li>Monitoring and Surveillance</li> <li>Operational Risk Management</li> </ol>	<ol style="list-style-type: none"> <li>Policy Implementation and Revision</li> <li>Portfolio and Investment Risk Management</li> <li>Risk Governance</li> <li>Risk Management</li> <li>Risk Modelling and Validation</li> <li>Sustainability Risk Management</li> </ol>
Sustainable Finance and Insurance	<ol style="list-style-type: none"> <li>Carbon Markets and Decarbonisation Strategies Management</li> <li>Climate Change Management</li> <li>Impact Indicators, Measurement and Reporting</li> <li>Sustainability Reporting</li> </ol>	<ol style="list-style-type: none"> <li>Sustainable Finance Instruments Structuring</li> <li>Sustainable Insurance and Re-Insurance Solutions and Applications</li> <li>Sustainable Investment Management</li> </ol>

### Power Skills

Innovation and Delivery	<ol style="list-style-type: none"> <li>Adaptability and Resiliency</li> <li>Business Acumen</li> <li>Change Management</li> <li>Sustainability Awareness</li> </ol>	<ol style="list-style-type: none"> <li>Critical Thinking</li> <li>Innovative Thinking</li> <li>Learning Agility</li> <li>Problem-Solving</li> </ol>
Social Intelligence	<ol style="list-style-type: none"> <li>Collaboration</li> <li>Communication</li> <li>Influencing and Negotiating</li> </ol>	



# REGISTER NOW



**Asian Institute of Insurance**

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